



DORSET CRIMINAL JUSTICE BOARD

Business Plan

2016/2017

DCJB Vision

The vision of the Dorset Criminal Justice Board (DCJB) is to deliver, in partnership, the best possible criminal justice service to the Dorset community.

The Board aims to provide an effective Criminal Justice System, focusing on offering a high standard of service to victims and witnesses, protecting the public, promoting the rehabilitation of offenders and reducing crime.

DCJB Purpose

To challenge, collaborate and inform to ensure the overall system in Dorset is working effectively and efficiently.



Terms of Reference

- The Chair of the Dorset Criminal Justice Board (DCJB) shall serve 1-year tenure, with the opportunity to change should the need arise. Chair to be appointed by the Board at the January meeting.
- The DCJB shall meet bi-monthly, scheduled and booked in advance with all members.
- In between these bi-monthly boards the DCJB will hold a telephone conference to progress actions and maintain momentum.
- The DCJB members will appoint an appropriate senior representative to attend the DCJB sub-groups to ensure partnership delivery and activity can be made to progress on the DCJB priorities.
- If a member is not able to attend, a deputy should be appointed where possible to support the productivity of the forum.
- The DCJB will provide a forum for the effective co-ordination of inter-agency working and collaboration between criminal justice partners
- DCJB members will identify and share good practice to improve service delivery within the criminal justice system, taking into account local and national priorities
- DCJB members will ensure that the services delivered in partnership are fair and responsive to the needs of the local community in Dorset
- Themes will be set for the Agenda of each DCJB meeting
- Through the DCJB, the sub groups will be set their delivery objectives. Each sub group will report back to the DCJB through the sub group chair. The DCJB will monitor the progress of delivery plans against each of the DCJB strategic priorities and the sub group will be held accountable by the main board.
- There is an expectation that the agency that chairs the DCJB sub-group will provide the secretarial support.
- The Wessex LCJB Business Manager will carry out structured assistance to the delivery and smooth running of the DCJB and its sub-groups.
- The DCJB will maintain a system of recognition and reward for staff and volunteers engaged in criminal justice work



2016/17 Priorities

The priorities set out below were agreed at the Dorset Criminal Justice Board meeting on the 20th September 2016. The priorities agreed take into account the recommendations from the National Joint Inspection: 'Working In Step?' and considered local and national risks incorporating the views of the Dorset public.

To deliver an efficient and effective end to end Criminal Justice System in Dorset

1. Sustain Transforming Summary Justice and build on the principles that are already established
2. Embed Better Case Management
3. Progress to towards digital by default
4. Extend live links to second Dorset site and explore innovative use of video technology
5. Single Justice Procedure to go live
6. Prepare for roll out of virtual courts
7. Examine the effectiveness of out of court disposals, better scrutiny, data set for how it is working
8. Promote the use of Restorative Justice and ensure that every Victim and Witness is told about Restorative Justice (this is dependent on Restorative Justice being available in the relevant area)
9. Explore victimless prosecutions (definition and monitoring)
10. Explore the provision of information given to NPS for the purpose of 'on the day' pre-sentence reports and the quality of proposals made to the court

To provide support to victims and witnesses throughout the Criminal Justice System with particular focus on vulnerability including mental health

1. Ensure service given is compliant with the Victims Code of Practice and the Witness Charter
2. Improve the use of Victim Personal Statement Protocol
3. Look at the victims journey across agencies
 - Co-ordinate victim feedback
4. Prepare for the implementation of Section 28
5. Identify the gap in the provision of service for vulnerable victims
 - Include post proceeding support for vulnerable victims
6. Management of Specialist Domestic Violence Court's – review the 12 components and monitor overall performance
7. Reduce timescales to trial for Domestic Abuse cases



2016/17 Priorities continued

To promote the rehabilitation of offenders with particular focus on vulnerability, including mental health and to reduce crime

1. Promote joint working approaches to support and develop the pathways that contribute to reducing reoffending and rehabilitation of offenders in Dorset.
2. Develop the joint integrated offender management (IOM) approach to prioritise those who present the highest risk of reoffending and causing harm and those that commit offences of domestic abuse.
3. To develop and implement a coordinated, multi-agency approach with particular focus on reducing the offending of perpetrators of child sexual exploitation
4. Reduce the number of prisoners being released with no suitable accommodation – feed data into existing performance analysis tool.
5. Improve the wrap around services offered to offenders in Dorset and lobby and influence this at a national level.
6. Eliminate suicides for people in the Criminal Justice system, whether they are supervised in the community or in custody.
7. Monitor the supervision of Dorset offenders and the successful completion of their orders/licences

Promote confidence in the Criminal Justice System by better informing the people of Dorset

1. Provide regular information to inform the public of DCJB activity.
2. As a Criminal Justice Board we will campaign for effective change (for example awareness/educational campaigns on key issues. Performance on this will be measured by an increase in reporting.
3. Create a sub-group in order to plan next steps /scope budget/cost of resources. This will contain a Wessex wide expert to advise greater detail on theme.
4. We will share experience of community payback schemes.
5. We will rejuvenate the awards process in order to recognise outstanding work.
6. As a board we will agree to look at a joint consultation going forward, in line with the Police & Crime Commissioners engagement timescales.



Local assessment of risk

The following risks were identified at the DCJB Planning Day on the 20th September and were taken into consideration when setting DCJB priorities

- Interdependencies between partnership agencies and how changes in one organisation can impact on another and the wider Criminal Justice System
- Resilience of partners to austerity
- Conflicting agendas and perspectives of locally & nationally driven agencies
- The impact of changing technology and the ability of agencies to keep pace
- Changes in the Court estate under the reform program and its impact on listing, vacated trials and timeliness
- Restorative Justice and its utilisation
- Numbers of looked after children within the Criminal Justice System
- Possible changes to Youth Services following the anticipated Taylor review
- Emerging threats and demands on agencies within the Criminal Justice System due to an increase in offences such as Child Sexual Exploitation, International Internet Paedophilia, Cyber Crime, Modern Slavery, Human Trafficking, Sextortion, Domestic Abuse, Organised Crime Groups and Dangerous Drug Networks
- Impact of Brexit and its links to Hate Crime
- Possible impact of conflicting priorities set and governed elsewhere
- Absence of other key agencies around the table for specific discussions for example Health partners
- Impact and scrutiny of out of court disposals
- Alignment of the public's fears as highlighted in the Police & Crime Commissioners survey with current DCJB priorities and an acknowledgement of the need to understand and manage public perception and increase confidence

Governance

Relationship with Wessex CJS Efficiency Board

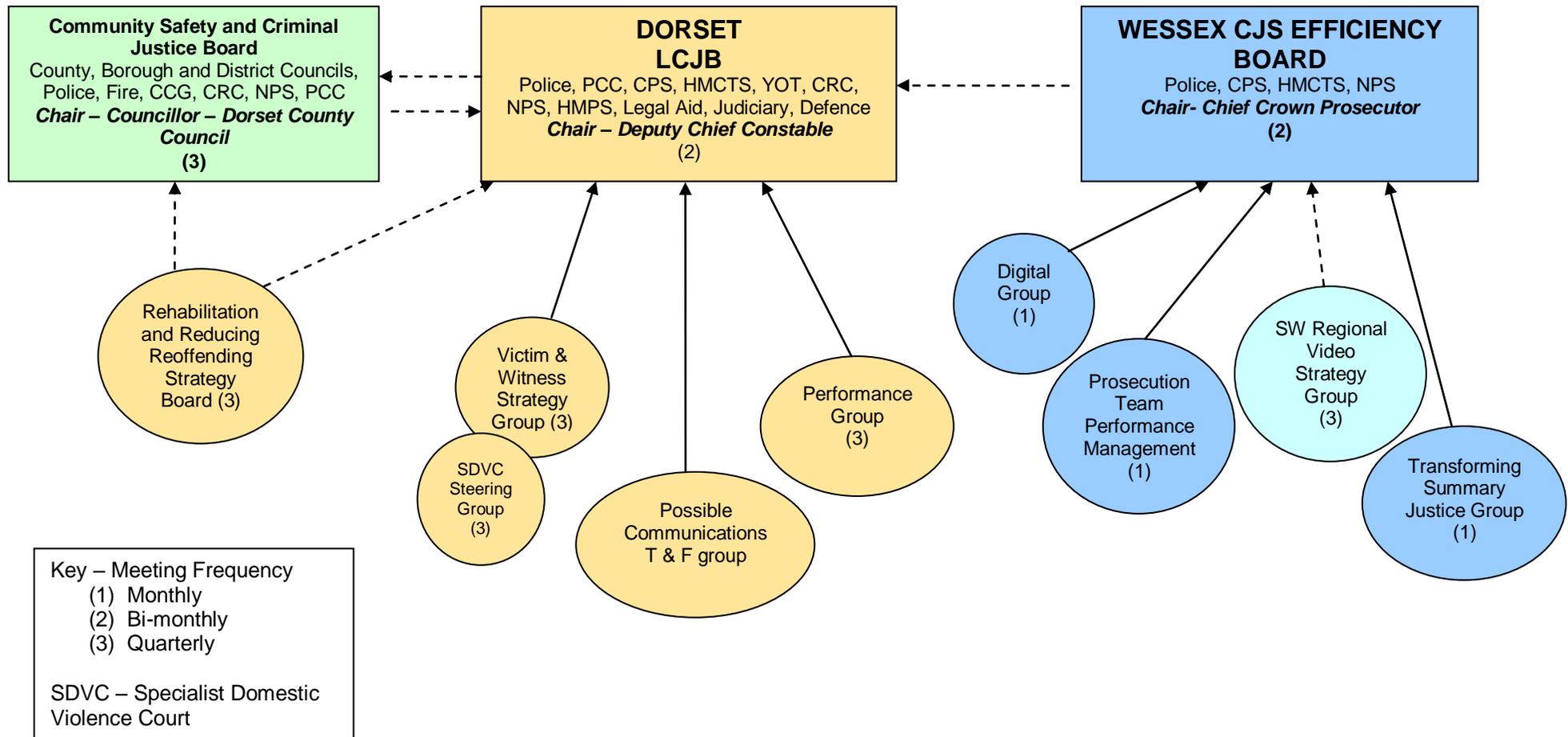
The Wessex CJS Efficiency Board reports on compliance requirements directly to the appropriate strands of the national CJS Efficiency Programme. This board sits alongside the DCJB and the chair gives a progress update to the DCJB, highlighting any issues, however does not report directly to the DCJB.

Confidentiality

Protecting confidential information is important and DCJB members and attendees will be present when confidential information is disclosed or discussed, or given in written form. This can take the form of offender details, embargoed information, or unpublished performance data, which is necessary to share or monitor as part of performance management.

DCJB members will observe the rules of confidentiality and permission should be sought from the DCJB members and the 'owner' of the confidential information before it is shared more widely or publicised. Arrangements for data sharing in respect of the Crest Performance Tool will be covered by the Police & Crime Commissioner's contract with Crest Analytics.

Governance



Governance

Membership

Criminal Justice Leaders responsible for fulfilling the Terms of Reference and the delivery of the required activity

James Vaughan (Chair)	Deputy Chief Constable, Dorset Police
Mark Cooper	Detective Chief Superintendent, Head of Criminal Investigations, Dorset Police
Martyn Underhill	Police & Crime Commissioner, Dorset
John Ferguson	Commissioning and Partnerships Manager, Office of the Police & Crime Commissioner
Kate Brown	Chief Crown Prosecutor, Crown Prosecution Service, Wessex
Enzo Riglia	Head of Crime, HMCTS
Tina Ridge	Head of Dorset, National Probation Service (NPS)
John Wiseman	Chief Executive, Dorset, Devon & Cornwall Community Rehabilitation Company (CRC)
David Webb	Head of Dorset Combined Youth Offending Service
John Facey	Legal Aid Agency
Tim Shorter	Defence Representative
Jan Steadman	Head of Criminal Justice, Dorset Police
Tim Smith	HMCTS Justices' Clerk – Dorset, Devon & Cornwall
James Lucas	Governor of HMYOI Portland
Kath Florey-Saunders **	Clinical Commissioning Group
Rachel Partridge *	Public Health Dorset County Council
Sue Staddon **	Head of Health & Justice Commissioning, NHS England South

Associate Member

HHJ Johnson

* by invitation

** by theme

Business Support provided by Jen Culver and Fiona Sullivan